

6.4.2. Table of cross-references with the Annual Financial Report and the Management Board Report issued in accordance with the French Commercial Code

For the convenience of readers of the Annual Financial Report (AFR) and the Management Report issued pursuant to the French Commercial Code, the following table of subjects identifies in this Universal Registration Document the main statutory information.

HEADINGS	Information for	Section(s) of the Universal Registration Document	Page(s)
1. Consolidated financial statements	AFR	4.1	204
2. Parent entity financial statements	AFR	4.2	263
3. Statutory Auditors' reports			
3.1. Statutory Auditor's report on the consolidated financial statements	AFR	4.1.6	259
3.2. Statutory Auditor's report on the parent entity financial statements	AFR	4.2.6	305
4. Management Board Report			
4.1. Presentation of the Company's and the Group's business activities - Comments on the fiscal year			
<ul style="list-style-type: none"> ■ Objective and exhaustive analysis of the development of the business, the results and the financial situation of the Company and the Group. <i>Art. L. 233-26, L. 225-100, subsection 3, L. 225-100-1 of the French Commercial Code</i> 	AFR	1.4.1 & 1.4.3	37 & 43
<ul style="list-style-type: none"> ■ Key financial and non-financial indicators of the Company and Group. <i>Art. L. 225-100-1 of the French Commercial Code</i> 	AFR	1.1.1, 1.4.1, 1.4.3 & 3	8, 37, 43 & 160
<ul style="list-style-type: none"> ■ Post-closing events of the Company and the Group. <i>Art. L. 232-1 and L. 233-26 of the French Commercial Code</i> 		1.1.3 - upon referral by the Section 1.4.4 (b)	13
		Note 34 to the Group's consolidated financial statements for the fiscal year 2019, in Section 4.1.5	258
		Section 4.2.5 (f) to the parent entity financial statements for the fiscal year 2019	304
<ul style="list-style-type: none"> ■ Situation during the past financial year and foreseeable development of the Company and the Group. <i>Art. L. 232-1, R. 225-102 and L. 233-26 of the French Commercial Code</i> 		1.4.4 (a) & (c)	50
<ul style="list-style-type: none"> ■ Overview of the business and results of the Company, of each subsidiary and the Group, by business segment (including a table of the Company's results over the last 5 financial years, as well as key figures for each of the subsidiaries). <i>Art. L. 233-6 et R. 225-102 du Code de commerce</i> 		1.4.1, 1.4.3 & 1.2.2 (b)	37, 43 & 17
<ul style="list-style-type: none"> ■ Main risks and uncertainties incurred by the Company and Group. <i>t. L. 225-100-1 of the French Commercial Code</i> 	AFR	1.5.1 & 1.5.2	55 & 57
<ul style="list-style-type: none"> ■ Internal control and risk management procedures implemented by the Company and the Group relating to the preparation and processing of accounting and financial information. <i>Art. L. 225-100-1 of the French Commercial Code</i> 	AFR	1.5.5	60

HEADINGS	Information for	Section(s) of the Universal Registration Document	Page(s)
<ul style="list-style-type: none"> ■ Information on the use of financial instruments and hedging policy regarding financial risks and price, credit, liquidity and cash flow risks of the Cog and the Group. <i>Art. L. 225-100-1 of the French Commercial Code</i> 	AFR	1.5.5 (c)	61
		Note 2.5 to the Group's consolidated financial statements for the fiscal year 2019, in Section 1.4.5	214
		Section 4.2.5 (e) to the parent entity financial statements for the fiscal year 2019	304
<ul style="list-style-type: none"> ■ Financial risks related to the effects of climate change and measures taken by the Company and the Group to reduce them (low-carbon strategy). <i>Art. L. 225-100-1 of the French Commercial Code</i> 	AFR	3.8.1	187
<ul style="list-style-type: none"> ■ Information on R&D of the Company and the Group. <i>Art. L. 232-1 and/or L. 233-26 of the French Commercial Code</i> 		1.3.3	28
<ul style="list-style-type: none"> ■ Significant holdings in companies having their registered office in France. <i>Art. L. 233-6, subsection 1 of the French Commercial Code</i> 		1.2.2	16
<ul style="list-style-type: none"> ■ Status of existing branches. <i>Art. L. 232-1 du Code de commerce</i> 		n.a.	
<ul style="list-style-type: none"> ■ Amount of dividends distributed for the three last fiscal years. <i>Art. 243 bis of the French General Tax Code</i> 		1.4.9	54
<ul style="list-style-type: none"> ■ Amount of non-deductible expenses and charges and resulting taxes. <i>Art. 223 quater of the French General Tax Code</i> 		1.4.7	52
<ul style="list-style-type: none"> ■ Amount of inter-company loans. <i>Art. L. 511-6 of the French Monetary and Financial Code</i> 		n.a.	
4.2. information relating to the share capital			
<ul style="list-style-type: none"> ■ Notice of holding more than 10% in the capital of other joint stock companies; transfer of cross-holdings. <i>Art. L. 233-29, L. 233-30 and R. 233-19 of the French Commercial Code</i> 		n.a.	
<ul style="list-style-type: none"> ■ Purchase and disposal by the Company of its own shares (share buybacks). <i>Art. L. 225-211 of the French Commercial Code</i> 	AFR	5.1.3	312
<ul style="list-style-type: none"> ■ Mention of possible adjustments for securities giving access to the capital and options in the event of share buybacks at a price higher than the market price or in the event of financial transactions. <i>Art. R. 228-90, R. 225-138 and R. 228-91 of the French Commercial Code</i> 		5.1.8	322
<ul style="list-style-type: none"> ■ Employee stock ownership. <i>Art. L. 225-102, L. 225-180 of the French Commercial Code</i> 		2.6.2.1 (c) & 5.7.1	106 & 342
<ul style="list-style-type: none"> ■ Injunctions or fines for anticompetitive practices. <i>Art. L. 464-2 of the French Commercial Code</i> 		n.a.	
<ul style="list-style-type: none"> ■ Shareholding structure and changes. <i>Art. L. 233-13 of the French Commercial Code</i> 		5.2.1 & 2.7.1 - upon referral by Sections 5.2.1 & 5.2.3	323 & 143
<ul style="list-style-type: none"> ■ Summary of dealings in own shares of the Company by executives and related parties. <i>Art. L. 621-18-2, R. 621-43-1 French of the French monetary and financial Code;</i> <i>Art. 223-26 of the AMF General Regulation</i> 		2.6.4.2	142

HEADINGS	Information for	Section(s) of the Universal Registration Document	Page(s)
<ul style="list-style-type: none"> Names of controlled companies participating in a company's treasury stock and the share of capital they hold. <i>Art. L. 233-13 du Code de commerce</i> 		n.a	
<ul style="list-style-type: none"> Payment period of suppliers' and customers' debts. <i>Art. L. 441-6-1, D. 441-4 of the French Commercial Code</i> 		1.4.8	53
4.3. CSR information of the Company			
<ul style="list-style-type: none"> Social and environmental consequences, and effects, of the activity (i) with regard to respect for human rights and the fight against corruption and tax evasion, and (ii) including the consequences for climate change of the company's activity and the use of the goods and services it produces, as well as information relating to the company's societal commitments to sustainable development, circular economy, fight against food waste, fight against food insecurity, respect for animal welfare and responsible, fair and sustainable food, to collective agreements concluded within the company and their impact on the company's economic performance and on employees' working conditions, and to actions aimed at combating discrimination and promoting diversity and measures taken in favour of disabled people. <i>Art. L. 225-102-1, R. 225-105 and R. 225-105-1 of the French Commercial Code</i> 		3	160
<ul style="list-style-type: none"> Information on dangerous activities. <i>Art. L. 225-102-2 of the French Commercial Code</i> 		1.5.1 (d) & 3	56 & 160
5. Statement of natural persons assuming responsibility for the Annual Financial Report	AFR	6.1.1	348
6. Description of the share buyback program	AFR	5.1.3	312
7. Statutory Auditors' fees	AFR	Note 6 to the consolidated financial statements for the fiscal year 2019, in Section 4.1.5 - upon referral by Section 6.1.3 (b)	223
8. Report by the Supervisory Board on the Corporate Governance	AFR	2	64